

TWIN DISC, INC.
2018 FOURTH QUARTER NEWSLETTER
June 30, 2018

To Our Shareholders:

Fiscal 2018 fourth quarter financial results reflect positive momentum across many of our markets and the continued successful execution of our long-term strategic plan. I am pleased by the increase in profitability we achieved during the fourth quarter as a result of investments made to our global manufacturing processes, favorable sales mix, controlled expenses, and leveraging fixed costs. Gross profit percent during the fiscal 2018 fourth quarter was the second highest quarterly result in Twin Disc's history. We are extremely excited with the acquisition of Veth Propulsion, which closed in early July. We anticipate this will be accretive to sales and cash earnings in the fiscal 2019 first half. The strategic acquisition expands Twin Disc's position in the global marine industry at a time when demand is accelerating, while diversifying our markets, geographies, and products. Veth Propulsion enhances our future outlook and we expect fiscal 2019 to be another strong year.

Financial Results

Gross profit percent for the fiscal 2018 fourth quarter was 37.3%, compared to 31.4% in the fiscal 2017 fourth quarter. The 590-basis point increase in gross profit percent for the fiscal 2018 fourth quarter compared to the fiscal 2017 fourth quarter was primarily due to higher volumes, a more profitable sales mix, improved operating efficiencies and a global reduction in fixed manufacturing costs. For the fiscal 2018 full year, gross profit was 33.3%, compared to 28.7% for the fiscal 2017 full year.

For the fiscal 2018 fourth quarter, marketing, engineering and administrative (ME&A) expenses increased \$4,225,000 to \$18,226,000, compared to \$14,001,000 for the fiscal 2017 fourth quarter. The 30.2% increase in ME&A expenses in the quarter was primarily due to transaction costs related to the Veth acquisition, increased global bonus expense, additional stock compensation expense and a currency exchange impact. These items accounted for approximately \$3,800,000 of the total increase in the fourth quarter. For the fiscal 2018 full year, ME&A expenses increased \$9,136,000, or 17.3%, to \$61,909,000, compared to \$52,773,000 for the fiscal 2017 full year. As a percent of revenues, for the fiscal 2018 full year, ME&A expenses improved to 25.7%, compared to 31.4% for the fiscal 2017 full year.

Twin Disc recorded restructuring charges of \$897,000 in the fiscal 2018 fourth quarter, compared to restructuring charges of \$424,000 in the same period last fiscal year. Restructuring activities during the fiscal 2018 fourth quarter related primarily to cost reduction and productivity actions at the Company's European operations. For the fiscal 2018 full year, the Company recorded restructuring charges of \$3,398,000, compared to \$1,791,000 for the fiscal 2017 full year.

The fiscal 2018 full year effective tax rate was 33.1%, compared to the fiscal 2017 rate of 35.8%. The fiscal 2018 rate was impacted by two significant discrete adjustments. During the first quarter of fiscal 2018, the Company recorded a tax benefit of \$3,800,000 related to the reversal of a valuation allowance in a certain foreign jurisdiction that had been subject to a full valuation allowance. Improvement in operating results, along with a business reorganization which provided favorable tax planning opportunities, allowed for the reversal of this valuation allowance. During the second quarter of the current fiscal year, in compliance with the Tax Cuts and Jobs Act, the Company recorded a non-cash tax expense of \$4,300,000, primarily due to a remeasurement of deferred tax assets and liabilities. In addition, a rate change in Belgium resulted in a \$400,000 non-cash tax expense due to

remeasurement of deferred tax assets and liabilities. The reduced domestic rate resulting from the Tax Cuts and Jobs Act, the mix of earnings by jurisdiction and smaller discrete adjustments explain the remaining movement in the Company's effective tax rate.

Net income attributable to Twin Disc for the fiscal 2018 fourth quarter was \$5,941,000, or \$0.51 per diluted share, compared to \$1,163,000 or \$0.10 per diluted share, for the fiscal 2017 fourth quarter. Net income for the fiscal 2018 fourth quarter, included \$1,679,000 of one-time expenses associated with the Company's July 2018 acquisition of Veth Propulsion. For the fiscal 2018 full year, net income attributable to Twin Disc was \$9,528,000, or \$0.82 per diluted share, compared to a loss of (\$6,294,000), or (\$0.56) per share for the fiscal 2017 full year. Net income for the fiscal 2017 full year included a \$2,646,000 non-cash impairment charge related primarily to goodwill associated with the Company's domestic industrial business.

Earnings (loss) before interest, taxes, depreciation and amortization (EBITDA)* were \$9,924,000 for the fiscal 2018 fourth quarter, compared to \$3,357,000 for the fiscal 2017 fourth quarter. For the fiscal 2018 full year, EBITDA was \$21,047,000 compared to (\$2,388,000) for the fiscal 2017 full year.

During the past three years we proactively adjusted our business to improve our operations, increase efficiencies, and reduce capital requirements. Since fiscal 2016, working capital as a percent of full year sales has improved from 53.5% to 40.3% at June 30, 2018. In addition, our conservative approach to managing our balance sheet provided Twin Disc with the flexibility to complete the transformative acquisition of Veth Propulsion. To help fund the acquisition, we successfully entered into a new \$50 million asset-based line of credit and \$35 million term note. For fiscal 2018, we invested \$6,328,000 in capital expenditures and expect to invest approximately \$14,000,000 to \$16,000,000 in capital expenditures in fiscal 2019. The increase in expected capital expenditures is primarily focused on additional investments to upgrade our manufacturing capabilities and improve both quality and efficiencies.

Outlook

Our six-month backlog at June 30, 2018, was \$114,979,000 compared to \$116,292,000 at March 31, 2018, and \$46,437,000 at June 30, 2017. The slight decline in the six-month backlog over the past three months, is primarily due to a rescheduling of deliveries for military transmission systems. Twin Disc continues to experience strong demand in the oil and gas markets and we are well positioned to benefit from a strengthening capital investment cycle. In addition, many of our other markets are experiencing favorable and improving demand trends. As we celebrate our 100th anniversary, I am extremely encouraged by the direction Twin Disc is headed. Throughout fiscal 2019, we will focus on successfully integrating the Veth Propulsion acquisition and capitalizing on compelling opportunities underway in many of our global markets.

David B. Rayburn
Chairman

John H. Batten
President and Chief Executive Officer

About Twin Disc, Inc.

Twin Disc, Inc. designs, manufactures and sells marine and heavy-duty off-highway power transmission equipment. Products offered include: marine transmissions, surface drives, propellers and boat management systems, as well as power-shift transmissions, hydraulic torque converters, power take-offs, industrial clutches and control systems. The Company sells its products to customers primarily in the pleasure craft, commercial and military marine markets, as well as in the energy and natural resources, government and industrial markets. The Company's worldwide sales to both domestic and foreign customers are transacted through a direct sales force and a distributor network.

Forward-Looking Statements

This press release may contain statements that are forward looking as defined by the Securities and Exchange Commission in its rules, regulations and releases. The Company intends that such forward-looking statements be subject to the safe harbors created thereby. All forward-looking statements are based on current expectations regarding important risk factors including those identified in the Company's most recent periodic report and other filings with the Securities and Exchange Commission. Accordingly, actual results may differ materially from those expressed in the forward-looking statements, and the making of such statements should not be regarded as a representation by the Company or any other person that the results expressed therein will be achieved.

*Non-GAAP Financial Disclosures

Financial information excluding the impact of foreign currency exchange rate changes and the impact of acquisitions, if any, in this press release are not measures that are defined in U.S. Generally Accepted Accounting Principles ("GAAP"). These items are measures that management believes are important to adjust for in order to have a meaningful comparison to prior and future periods and to provide a basis for future projections and for estimating our earnings growth prospects. Non-GAAP measures are used by management as a performance measure to judge profitability of our business absent the impact of foreign currency exchange rate changes and acquisitions. Management analyzes the company's business performance and trends excluding these amounts. These measures, as well as EBITDA, provide a more consistent view of performance than the closest GAAP equivalent for management and investors. Management compensates for this by using these measures in combination with the GAAP measures. The presentation of the non-GAAP measures in this press release are made alongside the most directly comparable GAAP measures.

Definition – Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA)

The sum of, net earnings and adding back provision for income taxes, interest expense, depreciation and amortization expenses: this is a financial measure of the profit generated excluding the above mentioned items.

--Financial Results Follow--

**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND
COMPREHENSIVE INCOME**

(In thousands, except per-share data; unaudited)

	Quarter Ended		Year Ended	
	June 30, <u>2018</u>	June 30, <u>2017</u>	June 30, <u>2018</u>	June 30, <u>2017</u>
Net sales	\$ 73,774	\$ 53,591	\$ 240,733	\$ 168,182
Cost of goods sold	<u>46,284</u>	<u>36,775</u>	<u>160,497</u>	<u>119,950</u>
Gross profit	27,490	16,816	80,236	48,232
Marketing, engineering and administrative expenses	18,226	14,001	61,909	52,773
Restructuring expenses	897	424	3,398	1,791
Goodwill and other asset impairment charge	<u>-</u>	<u>9</u>	<u>-</u>	<u>2,646</u>
Income (loss) from operations	8,367	2,382	14,929	(8,978)
Interest expense	55	67	282	303
Other income (expense), net	<u>16</u>	<u>(661)</u>	<u>(227)</u>	<u>(248)</u>
Income (loss) before income taxes and noncontrolling interest	8,328	1,654	14,420	(9,529)
Income tax expense (benefit)	<u>2,372</u>	<u>478</u>	<u>4,773</u>	<u>(3,414)</u>
Net income (loss)	5,956	1,176	9,647	(6,115)
Less: Net earnings attributable to noncontrolling interest, net of tax	<u>(15)</u>	<u>(13)</u>	<u>(119)</u>	<u>(179)</u>
Net income (loss) attributable to Twin Disc	<u>\$ 5,941</u>	<u>\$ 1,163</u>	<u>\$ 9,528</u>	<u>\$ (6,294)</u>
Net income (loss) per share data:				
Basic income (loss) per share attributable to Twin Disc common shareholders	\$ 0.51	\$ 0.10	\$ 0.82	\$ (0.56)
Diluted income (loss) per share attributable to Twin Disc common shareholders	\$ 0.51	\$ 0.10	\$ 0.82	\$ (0.56)
Weighted average shares outstanding data:				
Basic shares outstanding	11,315	11,250	11,295	11,239
Diluted shares outstanding	11,415	11,251	11,395	11,239
Dividends per share	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Comprehensive income:				
Net income (loss)	\$ 5,956	\$ 1,176	\$ 9,647	\$ (6,115)
Foreign currency translation adjustment	(3,897)	3,441	981	985
Benefit plan adjustments, net of taxes of \$2,043, \$4,953, \$3,207, and \$6,149, respectively	<u>5,242</u>	<u>8,396</u>	<u>7,924</u>	<u>10,500</u>
Comprehensive income	7,301	13,013	18,552	5,370
Less: Comprehensive income attributable to noncontrolling interest	<u>(50)</u>	<u>(44)</u>	<u>(145)</u>	<u>(193)</u>
Comprehensive income attributable to Twin Disc	<u>\$ 7,251</u>	<u>\$ 12,969</u>	<u>\$ 18,407</u>	<u>\$ 5,177</u>

RECONCILIATION OF CONSOLIDATED NET INCOME (LOSS) TO EBITDA

(In thousands; unaudited)

	Quarter Ended		Year Ended	
	June 30, <u>2018</u>	June 30, <u>2017</u>	June 30, <u>2018</u>	June 30, <u>2017</u>
Net income (loss) attributable to Twin Disc	\$ 5,941	\$ 1,163	\$ 9,528	\$ (6,294)
Interest expense	55	67	282	303
Income taxes	2,372	478	4,773	(3,414)
Depreciation and amortization	<u>1,556</u>	<u>1,649</u>	<u>6,464</u>	<u>7,017</u>
Earnings (loss) before interest, taxes, depreciation and amortization	<u>\$ 9,924</u>	<u>\$ 3,357</u>	<u>\$ 21,047</u>	<u>\$ (2,388)</u>

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands; unaudited)

	June 30, <u>2018</u>	June 30, <u>2017</u>
ASSETS		
Current assets:		
Cash	\$ 15,171	\$ 16,367
Trade accounts receivable, net	45,422	31,392
Inventories	84,001	66,193
Prepaid expenses	8,423	8,295
Other	<u>6,252</u>	<u>7,187</u>
Total current assets	159,269	129,434
Property, plant and equipment, net	48,940	48,212
Goodwill, net	2,692	2,585
Deferred income taxes	18,056	24,198
Intangible assets, net	1,906	2,009
Other assets	<u>3,850</u>	<u>4,460</u>
TOTAL ASSETS	<u>\$ 234,713</u>	<u>\$ 210,898</u>
LIABILITIES AND EQUITY		
Current liabilities:		
Accounts payable	\$ 29,368	\$ 21,301
Accrued liabilities	<u>32,976</u>	<u>23,222</u>
Total current liabilities	62,344	44,523
Long-term debt	4,824	6,323
Accrued retirement benefits	21,068	33,706
Deferred income taxes	1,203	1,011
Other long-term liabilities	<u>1,658</u>	<u>1,768</u>
Total liabilities	91,097	87,331
Twin Disc shareholders' equity:		
Preferred shares authorized: 200,000; issued: none; no par value	-	-
Common shares authorized: 30,000,000; Issued: 13,099,468; no par value	11,570	10,429
Retained earnings	178,896	169,368
Accumulated other comprehensive loss	<u>(23,792)</u>	<u>(32,671)</u>
	166,674	147,126
Less treasury stock, at cost (1,545,783 and 1,580,335 shares, respectively)	<u>23,677</u>	<u>24,205</u>
Total Twin Disc shareholders' equity	142,997	122,921
Noncontrolling interest	<u>619</u>	<u>646</u>
Total equity	<u>143,616</u>	<u>123,567</u>
TOTAL LIABILITIES AND EQUITY	<u>\$ 234,713</u>	<u>\$ 210,898</u>

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands, unaudited)

	For the Year Ended	
	June 30, <u>2018</u>	June 30, <u>2017</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income (loss)	\$ 9,647	\$ (6,115)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization	6,464	7,017
Goodwill and other asset impairment charge	-	2,646
Stock compensation expense	2,062	1,615
Restructuring of operations	238	92
Provision for deferred income taxes	(3,900)	(4,245)
Other, net	(63)	7
Net change in operating assets and liabilities	<u>(7,937)</u>	<u>2,161</u>
Net cash provided by operating activities	<u>6,511</u>	<u>3,178</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from sale of plant assets	152	217
Capital expenditures	(6,328)	(3,133)
Other, net	<u>(128)</u>	<u>(126)</u>
Net cash used by investing activities	<u>(6,304)</u>	<u>(3,042)</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Borrowings under revolving loan agreement	80,642	53,920
Repayments under revolving loan agreement	(82,143)	(56,113)
Proceeds from exercise of stock options	29	-
Dividends paid to noncontrolling interest	(172)	(109)
Payments of withholding taxes on stock compensation	<u>(422)</u>	<u>(140)</u>
Net cash used by financing activities	<u>(2,066)</u>	<u>(2,442)</u>
Effect of exchange rate changes on cash	<u>663</u>	<u>400</u>
Net change in cash	(1,196)	(1,906)
Cash:		
Beginning of period	<u>16,367</u>	<u>18,273</u>
End of period	<u>\$ 15,171</u>	<u>\$ 16,367</u>

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