UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported) February 2, 2022

Twin Disc, Incorporated

(Exact name of registrant as specified in its charter)

<u>WISCONSIN</u> (State or other jurisdiction of incorporation) 001-7635 (Commission File Number) <u>39-0667110</u> (IRS Employer Identification No.)

1328 Racine Street Racine, Wisconsin 53403

(Address of principal executive offices)

Registrant's telephone number, including area code: (262) 638-4000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock (No Par Value)	TWIN	The NASDAQ Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition

Twin Disc, Incorporated (the "Company") has reported its second quarter 2022 financial results. The Company's press release dated February 2, 2022 announcing the results is attached hereto as Exhibit 99.1 and is incorporated herein in its entirety by reference.

The information set forth in this Item 2.02 of Form 8-K, including Exhibit 99.1, is furnished pursuant to Item 2.02 and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 7.01 Regulation FD Disclosure

The information set forth under Item 2.02 of this report is incorporated herein by reference solely for the purposes of this Item 7.01.

The information set forth in this Item 7.01 of Form 8-K is furnished pursuant to Item 7.01 and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

FORWARD LOOKING STATEMENTS

The disclosures in this report on Form 8-K and in the documents incorporated herein by reference contain or may contain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The words "believes," "expects," "intends," "plans," "anticipates," "hopes," "likely," "will," and similar expressions identify such forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of the Company (or entities in which the Company has interests), or industry results, to differ materially from future results, performance or achievements expressed or implied by such forward-looking statements. Certain factors that could cause the Company's actual future results to differ materially from those discussed are noted in connection with such statements, but other unanticipated factors could arise. Readers are cautioned not to place undue reliance on these forward-looking statements which reflect management's view only as of the date of this Form 8-K. The Company undertakes no obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, conditions or circumstances.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits

EXHIBIT NUMBER DESCRIPTION

99.1 <u>Press Release announcing fiscal second quarter 2022 financial results.</u>

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of section 13 or 15(d) of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: February 2, 2022

Twin Disc, Incorporated

<u>/s/ JEFFREY S. KNUTSON</u> Jeffrey S. Knutson Vice President – Finance, Chief Financial Officer, Treasurer, and Secretary



Corporate Offices: 1328 Racine Street Racine, WI 53403 **NEWS RELEASE**

FOR IMMEDIATE RELEASE

Contact: Jeffrey S. Knutson (262) 638-4242

TWIN DISC, INC. ANNOUNCES FISCAL 2022 SECOND QUARTER FINANCIAL RESULTS

• Second quarter sales up 23.3% year-over-year

- Six-month backlog of \$98.9 million at December 31, 2021, was the highest level since August 2019
 - Management remains optimistic recovery is underway as order rates and demand improve

RACINE, WISCONSIN — February 2, 2022 — **Twin Disc, Inc. (NASDAQ: TWIN)**, today reported financial results for the fiscal 2022 second quarter and first half ended December 31, 2021.

Sales for the fiscal 2022 second quarter were \$59.9 million, compared to \$48.6 million for the same period last year. The 23.3% increase in fiscal 2022 second quarter net sales was primarily due to improving demand within the Company's global oil and gas, industrial and marine markets compared to the same period last fiscal year. The positive impact of improving market conditions has been partially offset by significant global supply chain challenges, which limited sales growth in the quarter. Foreign currency exchange had a \$1.0 million negative impact on fiscal 2022 second quarter sales and a \$0.5 million negative impact on fiscal 2022 year-to-date sales. Year-to-date sales increased 13.6% to \$107.7 million, compared to \$94.7 million for the fiscal 2021 first half.

John H. Batten, President and Chief Executive Officer, commented: "Demand strengthened across many of our global markets during the fiscal 2022 second quarter, and we believe recent trends indicate sustained sales growth will continue this fiscal year. We were not immune from unprecedented global supply chain challenges and higher raw material costs, which impacted second quarter shipments and gross margin. We expect gross margin and overall profitability will improve throughout the remainder of fiscal 2022, as we proactively manage expenses and prudently increase selling prices to offset tight raw material supply conditions."

"Our six-month backlog at December 31, 2021, was \$98.9 million, compared to \$86.1 million at September 24, 2021, and \$70.3 million at June 30, 2021. Strong orders and demand trends across many of our global markets drove a 15% increase in our six-month backlog over the past three months to the highest level since August 2019. We are also experiencing increased aftermarket sales to North America pressure pumping customers. We are optimistic that recent aftermarket orders, combined with higher oil and gas prices will support a growing investment cycle over the coming quarters for new pressure pumping rigs in North America. In addition, with a robust inventory position of finished pressure pumping transmission systems, we believe we are well positioned to capitalize on expected improvements in the oil and gas industry. As a result, we continue to believe fiscal 2022 will be a good year of profitable growth for Twin Disc."

Gross profit percent for the fiscal 2022 second quarter was 22.5%, compared to 18.3% for the same period last year. The 420-basis point yearover-year increase in gross profit margin percentage, was primarily due to higher sales and a more favorable product mix, which was partially offset by higher expenses related to global supply chain challenges and increased material costs. The fiscal 2022 first quarter gross profit benefited from domestic and international COVID-19 relief programs that did not continue in the fiscal 2022 second quarter. Year-to-date, gross margin was 25.0% compared to 19.6% for the fiscal 2021 first half.

For the fiscal 2022 second quarter, marketing, engineering and administrative (ME&A) expenses increased by \$1.9 million to \$15.3 million, compared to \$13.4 million for the fiscal 2021 second quarter. The 14.3% increase in ME&A expenses in the quarter was primarily due to increases to domestic salaries and benefits (\$0.7 million), the accrual for the global bonus program (\$0.7 million), professional fees (\$0.4 million), marketing activities (\$0.2 million) and other net spending increases of \$0.6 million. These increases were partially offset by a Dutch COVID relief subsidy recorded in the quarter, which reduced ME&A expense by \$0.7 million. As a percent of revenues, ME&A expenses improved to 25.5% for the fiscal 2022 second quarter, compared to 27.5% for the same period last fiscal year. Year-to-date, ME&A expenses were \$28.4 million, compared to \$25.8 million for the fiscal 2021 first half. As a percent of revenues, ME&A expenses were 26.3% for the fiscal 2022 first half, compared to 27.2% for the same period last fiscal year.

The Company incurred restructuring charges of approximately \$1.2 million during the first half of fiscal 2022, primarily associated with the final negotiated settlement related to the Belgian restructuring program announced in June 2021. The total cost of this program is now estimated at \$3.3 million, and the Company anticipates annual pre-tax savings of approximately \$1.6 million upon completion of this program. The Company continues to focus on actively managing its cost structure and reducing fixed costs in light of the ongoing market challenges.

During the fiscal 2022 first quarter, Twin Disc completed a sale leaseback of its Rolla production facility for net proceeds of \$9.1 million, which resulted in a gain of \$2.9 million and was recorded in other operating income.

For the fiscal 2022 second quarter and first half, Twin Disc recorded other income of \$0.5 million and \$0.1 million, respectively, primarily attributable to translation losses related to Euro denominated liabilities. For the fiscal 2021 second quarter and first half, Twin Disc recorded other expense of \$1.7 million and \$2.9 million, respectively, also attributable to translation losses related to Euro denominated liabilities.

For the six months ended December 31, 2021, and December 25, 2020, the Company's effective income tax rate was -131.0% and 30.3%, respectively. The current year rate was impacted by the fact that the domestic entity recognized a full valuation allowance in the fourth quarter of fiscal 2021, resulting in no tax benefits being recognized for current domestic losses.

Net loss attributable to Twin Disc for the fiscal 2022 second quarter was \$(3.8 million), or \$(0.29) per share, compared to a net loss attributable to Twin Disc of \$(4.3 million), or \$(0.33) per share, for the fiscal 2021 second quarter. Year-to-date, the net loss attributable to Twin Disc was \$(1.9 million), or \$(0.14) per share, compared to a net loss attributable to Twin Disc of \$(8.3 million), or \$(0.63) per share for the fiscal 2021 first half.

Earnings (loss) before interest, taxes, depreciation and amortization (EBITDA)* were a loss of \$(0.2 million) for the fiscal 2022 second quarter, compared to a loss of \$(3.6 million) for the fiscal 2021 second quarter. For the fiscal 2022 first half, EBITDA was \$5.2 million, compared to a loss of \$(5.2 million) for the fiscal 2021 comparable period.

Jeffrey S. Knutson, Vice President – Finance, Chief Financial Officer, Treasurer and Secretary stated, "We repatriated approximately \$8.9 million in cash from Switzerland associated with the fiscal 2022 first quarter sale leaseback of our Rolla facility, which we used to pay down long-term debt. As a result, total debt was \$25.3 million at December 31, 2021, compared to \$31.9 million at September 24, 2021, and \$41.8 million at December 25, 2020. With strengthening order rates, we believe we are well positioned to reduce inventory levels and convert more of our balance sheet to cash in the coming quarters. We expect to allocate capital to initiatives focused on reducing debt and modernizing our operations, and we plan to invest \$7 million to \$10 million in capital expenditures during fiscal 2022."

Twin Disc will be hosting a conference call to discuss these results and to answer questions at 11:00 a.m. Eastern Time on February 2, 2022. To participate in the conference call, please dial 877-407-9039 five to ten minutes before the call is scheduled to begin. A replay will be available from 2:00 p.m. Eastern Time February 2, 2022, until midnight February 9, 2022. The number to hear the teleconference replay is 844-512-2921. The access code for the replay is 13725735.

The conference call will also be broadcast live over the Internet. To listen to the call via the Internet, access Twin Disc's website at http://ir.twindisc.com_and follow the instructions at the web cast link. The archived webcast will be available shortly after the call on the Company's website.

About Twin Disc, Inc.

Twin Disc, Inc. designs, manufactures and sells marine and heavy-duty off-highway power transmission equipment. Products offered include marine transmissions, azimuth drives, surface drives, propellers and boat management systems, as well as power-shift transmissions, hydraulic torque converters, power take-offs, industrial clutches and control systems. The Company sells its products to customers primarily in the pleasure craft, commercial and military marine markets, as well as in the energy and natural resources, government and industrial markets. The Company's worldwide sales to both domestic and foreign customers are transacted through a direct sales force and a distributor network. For more information, please visit www.twindisc.com.

Forward-Looking Statements

This press release may contain statements that are forward looking as defined by the Securities and Exchange Commission in its rules, regulations and releases. The Company intends that such forward-looking statements be subject to the safe harbors created thereby. All forward-looking statements are based on current expectations regarding important risk factors including those identified in the Company's most recent periodic report and other filings with the Securities and Exchange Commission. Accordingly, actual results may differ materially from those expressed in the forward-looking statements, and the making of such statements should not be regarded as a representation by the Company or any other person that the results expressed therein will be achieved. Risk factors also include the effects of the COVID-19 pandemic, and any impact the COVID-19 pandemic may have on the Company's business operations, as well as its impact on general economic and financial market conditions.

*Non-GAAP Financial Disclosures

Financial information excluding the impact of asset impairments, restructuring charges, foreign currency exchange rate changes and the impact of acquisitions, if any, in this press release are not measures that are defined in U.S. Generally Accepted Accounting Principles ("GAAP"). These items are measures that management believes are important to adjust for in order to have a meaningful comparison to prior and future periods and to provide a basis for future projections and for estimating our earnings growth prospects. Non-GAAP measures are used by management as a performance measure to judge profitability of our business absent the impact of foreign currency exchange rate changes and acquisitions. Management analyzes the company's business performance and trends excluding these amounts. These measures, as well as EBITDA, provide a more consistent view of performance than the closest GAAP equivalent for management and investors. Management compensates for this by using these measures in combination with the GAAP measures. The presentation of the non-GAAP measures in this press release are made alongside the most directly comparable GAAP measures.

Definition - Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA)

Net earnings or loss excluding interest expense, the provision or benefit for income taxes, depreciation and amortization expenses: this is a financial measure of the profit generated excluding the above-mentioned items.

--Financial Results Follow--

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND **COMPREHENSIVE (LOSS) INCOME** (In thousands, except per-share data; unaudited)

	Dec	For the Qua ember 31, 2021	arter Ended December 25, 2020		iber 25, Decemb		uarters Ended December 25, 2020	
Net sales	\$	59,889	\$	48,557	\$	107,650	\$	94,737
Cost of goods sold		46,407		39,679		80,721		76,156
Gross profit		13,482		8,878		26,929		18,581
Marketing, engineering and administrative expenses		15,267		13,361		28,357		25,805
Restructuring expenses		1,190		120		1,238		525
Other operating loss (income)		45		-		(2,894)		-
(Loss) income from operations		(3,020)		(4,603)		228		(7,749)
Interest expense		574		590		1,104		1,163
Other (income) expense, net		(466)		1,724		(110)		2,872
Loss before income taxes and noncontrolling interest		(3,128)		(6,917)		(766)		(11,784)
Income tax expense (benefit)		622		(2,637)		1,004		(3,567)
Net loss		(3,750)		(4,280)		(1,770)		(8,217)
Less: Net earnings attributable to noncontrolling interest, net of tax		(86)		(33)		(144)		(75)
Net loss attributable to Twin Disc	\$	(3,836)	\$	(4,313)	\$	(1,914)	\$	(8,292)
Loss per share data:								
Basic loss per share attributable to Twin Disc common shareholders	\$	(0.29)	\$	(0.33)	\$	(0.14)	\$	(0.63)
Diluted loss per share attributable to Twin Disc common shareholders	\$	(0.29)	\$	(0.33)	\$	(0.14)	\$	(0.63)
Weighted average shares outstanding data:								
Basic		13,296		13,255		13,288		13,227
Diluted		13,296		13,255		13,288		13,227
Comprehensive (loss) income:								
Net loss	\$	(3,750)	\$	(4,280)	\$	(1,770)	\$	(8,217)
Benefit plan adjustments, net of taxes of (\$115), \$177, \$2, and \$353,								
respectively		623		555		1,007		1,108
Foreign currency translation adjustment		(1,701)		4,899		(3,639)		8,511
Unrealized gain on cash flow hedge, net of income taxes of (\$63), \$32, \$0,								
and \$55, respectively		735		104		939		179
Comprehensive (loss) income		(4,093)		1,278		(3,463)		1,581
Less: Comprehensive income attributable to noncontrolling interest		(61)		(45)		(197)		(99)
Comprehensive (loss) income attributable to Twin Disc	\$	(4,154)	\$	1,233	\$	(3,660)	\$	1,482

RECONCILIATION OF CONSOLIDATED NET LOSS TO EBITDA

(In thousands; unaudited)

	For the Quarter Ended			For the Two Quarters Ended				
	December 31,		December 25,		December 31,		December 25,	
	2021		2020		2021		2020	
Net loss attributable to Twin Disc	\$	(3,836)	\$	(4,313)	\$	(1,914)	\$	(8,292)
Interest expense		574		590		1,104		1,163
Income taxes		622		(2,637)		1,004		(3,567)
Depreciation and amortization		2,461		2,765		5,011		5,523
(Loss) earnings before interest, taxes, depreciation and amortization	\$	(179)	\$	(3,595)	\$	5,205	\$	(5,173)

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands; except share amounts, unaudited)

Current assets: S 11,123 S 11,233 S 11,233 S 12,340 Tode accounts receivable, net 34,022 33,481 93,981 93,982 Meentories 33,183 95,897 5,879 5,879 Assets held for sale 3,318 95,897 5,879 5,879 Other 8,200 9,9256 119,1967 Propeid expenses 186,470 191,1967 Other assets 13,205 14,326 Inangible assets, net 15,209 17,400 Deferred income taxes 2,269 2,511 Other assets 3,300 3,286 TOTAL ASSETS 2,64,558 2,75,413 Current fabilities 31,234 33,011 Current fabilities 31,234 33,011 Current fabilities 2,200 \$,2000 Accounts payable 47,302 45,549 Total current liabilities 2,325 30,085 Lage obligations 11,905 12,287 Total		De	cember 31, 2021	_	June 30, 2021		
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Deferred income taxes 2,629 2,511 Other assets 3,300 3,256 TOTAL ASSETS \$ 264,558 \$ 275,413 LIABILITIES AND EQUITY Current liabilities: 31,234 Current maturities of long-term debt \$ 2,000 \$ 2,000 Accounts payable 31,234 31,011 Accounts payable 31,234 31,011 Accounts payable 47,302 45,549 Total current liabilities 80,536 78,560 Long-term debt 23,255 30,085 Lease obligations 11,905 12,887 Accrued retirement benefits 10,501 11,176 Deferred income taxes 4,254 5,045 Other long-term liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 30,000,000; issued: none; no par value - - Common shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Cotal liabilities 136,627 144,753 - Twin Disc shareholders' equity: - - -	Right-of-use assets operating leases		13,795		14,736		
Other assets 3,300 3,256 TOTAL ASSETS \$ 264,558 \$ 275,413 LIABILITIES AND EQUITY Current liabilities: - Current maturities of long-term debt \$ 2,000 \$ 2,000 Accounts payable 31,234 31,011 Accounts payable 47,302 45,549 Total current liabilities 23,255 30,065 Long-term debt 23,255 30,065 Lease obligations 11,905 12,887 Accrued retirement benefits 10,501 11,176 Deferred income taxes 44,254 5,040 Other long-term liabilities 6,176 7,000 Total liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Common shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Common shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Common shares authorized: 30,000,000; issued: 14,632,802; no par val	Intangible assets, net		15,209		17,480		
TOTAL ASSETS\$264.558\$275.413LIABILITIES AND EQUITYCurrent liabilities:Current liabilities:\$2.000\$2.000Accounts payable31.23431.011Accrued liabilities\$2.000\$2.000Total current liabilities\$90,53678,560Long-term debt23,25530,08511,90512,887Accrued reirement benefits\$10,50111,176Deferred income taxes\$4,2545,045Other long-term liabilities\$36,627144,753Total liabilities\$136,627144,753Twin Disc shareholders' equity:\$\$22,255Preferred shares authorized: 200,000; issued: none; no par value\$\$Common shares authorized: 30,000,000; issued: 14,632,802; no par value\$\$Common shares authorized: 30,000,000; issued: 14,632,802; no par value\$\$Curumulated other comprehensive loss\$\$\$Less treasury stock, at cost (974,557 and 985,686 shares, respectively)\$\$\$Noncontrolling interest\$\$\$\$Total Twin Disc shareholders' equity\$\$\$\$Iotal accurrent liabilities\$\$\$\$Total Twin Disc shareholders' equity\$\$\$\$Total Twin Disc shareholders' equity\$\$\$\$Total Twin Disc shareholders' equity\$\$ <td>Deferred income taxes</td> <td></td> <td>2,629</td> <td></td> <td>2,511</td>	Deferred income taxes		2,629		2,511		
LIABILITIES AND EQUITYCurrent liabilities: Current maturities of long-term debt\$ 2,000\$ 2,000Accoudts payable31,23431,011Accrued liabilities47,30245,549Total current liabilities80,53678,560Long-term debt23,25530,085Lease obligations11,90512,887Accrued reirement benefits10,50111,176Deferred income taxes4,2545,045Other long-term liabilities136,627144,753Total liabilities136,627144,753Total liabilities136,627144,753Twin Disc shareholders' equity: Preferred shares authorized: 30,000,000; issued: none; no par value41,59140,972Common shares authorized: 30,000,000; issued: none; no par value41,252142,252145,293Less treasury stock, at cost (974,557 and 985,686 shares, respectively)144,96815,083130,210Noncontrolling interest647450130,060Total Twin Disc shareholders' equity127,284130,210	Other assets		3,300				
Current liabilities:\$ 2,000\$ 2,000Accounts payable $31,234$ $31,011$ Account biabilities $47,302$ $45,549$ Total current liabilities $80,536$ $78,560$ Long-term debt $23,255$ $30,085$ Lease obligations $11,905$ $12,887$ Accrued treiment benefits $10,501$ $11,176$ Deferred income taxes $4,254$ $5,045$ Other long-term liabilities $6,176$ $7,000$ Total liabilities $136,627$ $144,753$ Twin Disc shareholders' equity: $referred shares authorized: 20,000; issued: 14,632,802; no par value41,591Accumulated other comprehensive loss(24,359)(22,615)Accumulated other comprehensive loss(24,359)(22,615)Total Twin Disc shareholders' equity14,26815,083Total Twin Disc shareholders' equity127,284130,210Noncontrolling interest647450Total equity127,931130,660$	TOTAL ASSETS	<u>\$</u>	264,558	\$	275,413		
Current liabilities:\$ 2,000\$ 2,000Accounts payable $31,234$ $31,011$ Account biabilities $47,302$ $45,549$ Total current liabilities $80,536$ $78,560$ Long-term debt $23,255$ $30,085$ Lease obligations $11,905$ $12,887$ Accrued treiment benefits $10,501$ $11,176$ Deferred income taxes $4,254$ $5,045$ Other long-term liabilities $6,176$ $7,000$ Total liabilities $136,627$ $144,753$ Twin Disc shareholders' equity: $referred shares authorized: 20,000; issued: 14,632,802; no par value41,591Accumulated other comprehensive loss(24,359)(22,615)Accumulated other comprehensive loss(24,359)(22,615)Total Twin Disc shareholders' equity14,26815,083Total Twin Disc shareholders' equity127,284130,210Noncontrolling interest647450Total equity127,931130,660$	LIABILITIES AND EQUITY						
Accounts payable 31,234 31,011 Accrued liabilities 47,302 45,549 Total current liabilities 80,536 78,560 Long-term debt 23,255 30,085 Lease obligations 11,905 12,887 Accrued retirement benefits 10,501 11,176 Deferred income taxes 4,254 5,045 Other long-term liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 30,000,000; issued: none; no par value 41,591 40,972 Retained earnings 2125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) Total Twin Disc shareholders' equity 142,252 145,293 Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 144,968 15,083 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660	-						
Accounts payable 31,234 31,011 Accrued liabilities 47,302 45,549 Total current liabilities 80,536 78,560 Long-term debt 23,255 30,085 Lease obligations 11,905 12,887 Accrued retirement benefits 10,501 11,176 Deferred income taxes 4,254 5,045 Other long-term liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 30,000,000; issued: none; no par value 41,591 40,972 Retained earnings 2125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) Total Twin Disc shareholders' equity 142,252 145,293 Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 144,968 15,083 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660	Current maturities of long-term debt	\$	2,000	\$	2,000		
Accrued liabilities 47,302 45,549 Total current liabilities 80,536 78,560 Long-term debt 23,255 30,085 Lease obligations 11,905 12,887 Accrued retirement benefits 10,501 11,176 Deferred income taxes 44,254 5,045 Other long-term liabilities 6,176 7,000 Total liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 20,0000; issued: none; no par value 41,591 40,972 Common shares authorized: 30,000,000; issued: none; no par value - - Common shares authorized: 30,000,000; issued: none; no par value (24,359) (22,615) Accumulated other comprehensive loss (24,359) (22,615) Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 142,252 145,293 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660							
Long-term debt 23,255 30,085 Lease obligations 11,905 12,887 Accrued retirement benefits 10,501 11,176 Deferred income taxes 4,254 5,045 Other long-term liabilities 6,176 7,000 Total liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 200,000; issued: none; no par value - - Common shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Retained earnings 125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 142,252 143,231 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660							
Lease obligations 11,905 12,887 Accrued retirement benefits 10,501 11,176 Deferred income taxes 4,254 5,045 Other long-term liabilities 6,176 7,000 Total liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 200,000; issued: none; no par value 41,591 40,972 Common shares authorized: 30,000,000; issued: none; no par value 41,591 40,972 Retained earnings 125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) Itess treasury stock, at cost (974,557 and 985,686 shares, respectively) 14,968 15,083 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660	Total current liabilities		80,536		78,560		
Lease obligations 11,905 12,887 Accrued retirement benefits 10,501 11,176 Deferred income taxes 4,254 5,045 Other long-term liabilities 6,176 7,000 Total liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 200,000; issued: none; no par value 41,591 40,972 Common shares authorized: 30,000,000; issued: none; no par value 41,591 40,972 Retained earnings 125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) Itess treasury stock, at cost (974,557 and 985,686 shares, respectively) 14,968 15,083 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660	Long-term debt		23 255		30.085		
Accrued retirement benefits 10,501 11,176 Deferred income taxes 4,254 5,045 Other long-term liabilities 6,176 7,000 Total liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 200,000; issued: none; no par value - - Common shares authorized: 30,000,000; issued: none; no par value - - Common shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Retained earnings 125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 142,252 145,293 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660							
Deferred income taxes 4,254 5,045 Other long-term liabilities 6,176 7,000 Total liabilities 136,627 144,753 Twin Disc shareholders' equity: - - Preferred shares authorized: 200,000; issued: none; no par value - - Common shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Retained earnings 125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) Itess treasury stock, at cost (974,557 and 985,686 shares, respectively) 142,252 145,293 Total Twin Disc shareholders' equity - - - Noncontrolling interest 647 450 Total equity 127,931 130,660							
Other long-term liabilities6,1767,000Total liabilities136,627144,753Twin Disc shareholders' equity: Preferred shares authorized: 200,000; issued: none; no par valueCommon shares authorized: 30,000,000; issued: none; no par value41,59140,972Retained earnings125,020126,936Accumulated other comprehensive loss(24,359)(22,615)I Less treasury stock, at cost (974,557 and 985,686 shares, respectively)14,96815,083Total Twin Disc shareholders' equity127,284130,210Noncontrolling interest647450Total equity127,931130,660							
Twin Disc shareholders' equity:Preferred shares authorized: 200,000; issued: none; no par value-Common shares authorized: 30,000,000; issued: 14,632,802; no par value41,591Retained earnings125,020Accumulated other comprehensive loss(24,359)(22,615)142,252142,252145,293Less treasury stock, at cost (974,557 and 985,686 shares, respectively)14,968Total Twin Disc shareholders' equity127,284Noncontrolling interest647Total equity127,931130,660	Other long-term liabilities						
Twin Disc shareholders' equity:Preferred shares authorized: 200,000; issued: none; no par value-Common shares authorized: 30,000,000; issued: 14,632,802; no par value41,591Retained earnings125,020Accumulated other comprehensive loss(24,359)(22,615)142,252142,252145,293Less treasury stock, at cost (974,557 and 985,686 shares, respectively)14,968Total Twin Disc shareholders' equity127,284Noncontrolling interest647Total equity127,931130,660	Total liabilities		136 627		144 753		
Preferred shares authorized: 200,000; issued: none; no par value - - Common shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Retained earnings 125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) Accumulated other comprehensive loss (24,359) (22,615) Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 142,252 145,293 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660			100,017		11,700		
Common shares authorized: 30,000,000; issued: 14,632,802; no par value 41,591 40,972 Retained earnings 125,020 126,936 Accumulated other comprehensive loss (24,359) (22,615) 142,252 145,293 Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 142,252 145,293 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660							
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Accumulated other comprehensive loss (24,359) (22,615) 142,252 145,293 Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 14,968 15,083 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660							
142,252 145,293 Less treasury stock, at cost (974,557 and 985,686 shares, respectively) 14,968 15,083 Total Twin Disc shareholders' equity 127,284 130,210 Noncontrolling interest 647 450 Total equity 127,931 130,660	δ						
Less treasury stock, at cost (974,557 and 985,686 shares, respectively)14,96815,083Total Twin Disc shareholders' equity127,284130,210Noncontrolling interest647450Total equity127,931130,660	Accumulated other comprehensive loss						
Total Twin Disc shareholders' equity127,284130,210Noncontrolling interest647450Total equity127,931130,660			142,252		145,293		
Noncontrolling interest647450Total equity127,931130,660	Less treasury stock, at cost (974,557 and 985,686 shares, respectively)		14,968		15,083		
Total equity 127,931 130,660	Total Twin Disc shareholders' equity		127,284		130,210		
Total equity 127,931 130,660	Noncontrolling interest		647		450		
TOTAL LIABILITIES AND EQUITY \$264,558 \$275,413	Total equity		127,931		130,660		
	TOTAL LIABILITIES AND EQUITY	<u></u>	264,558	\$	275,413		

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands; unaudited)

		For the Two Qu cember 31, 2021	uarters Ended December 25, 2020		
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net loss	\$	(1,770)	\$ (8,217)		
Adjustments to reconcile net loss to net cash (used) provided by operating activities, net of acquired assets:					
Depreciation and amortization		5,011	5,523		
Gain on sale of assets		(2,939)	-		
Restructuring expenses		(111)	22		
Provision for deferred income taxes		(1,156)	(7,122)		
Stock compensation expense and other non-cash charges, net		1,848	1,317		
Net change in operating assets and liabilities	. <u></u>	(1,932)	11,254		
Net cash (used) provided by operating activities		(1,049)	2,777		
CASH FLOWS FROM INVESTING ACTIVITIES:					
Acquisition of fixed assets		(1,750)	(2,788)		
Proceeds from sale of fixed assets		9,152	48		
Proceeds on note receivable		500	600		
Other, net		140	(17)		
Net cash provided (used) by investing activities	<u></u>	8,042	(2,157)		
CASH FLOWS FROM FINANCING ACTIVITIES:					
Borrowings under revolving loan agreement		51,410	34,241		
Repayments of revolver loans		(55,552)	(36,276)		
Repayments of long-term debt		(2,541)	(261)		
Payments of withholding taxes on stock compensation		(487)	(224)		
Net cash used by financing activities		(7,170)	(2,520)		
Effect of exchange rate changes on cash		(1,040)	3,050		
Net change in cash		(1,217)	1,150		
Cash:					
Beginning of period		12,340	10,688		
End of period	\$	11,123	\$ 11,838		

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