



Corporate Dimensions  
September 2006

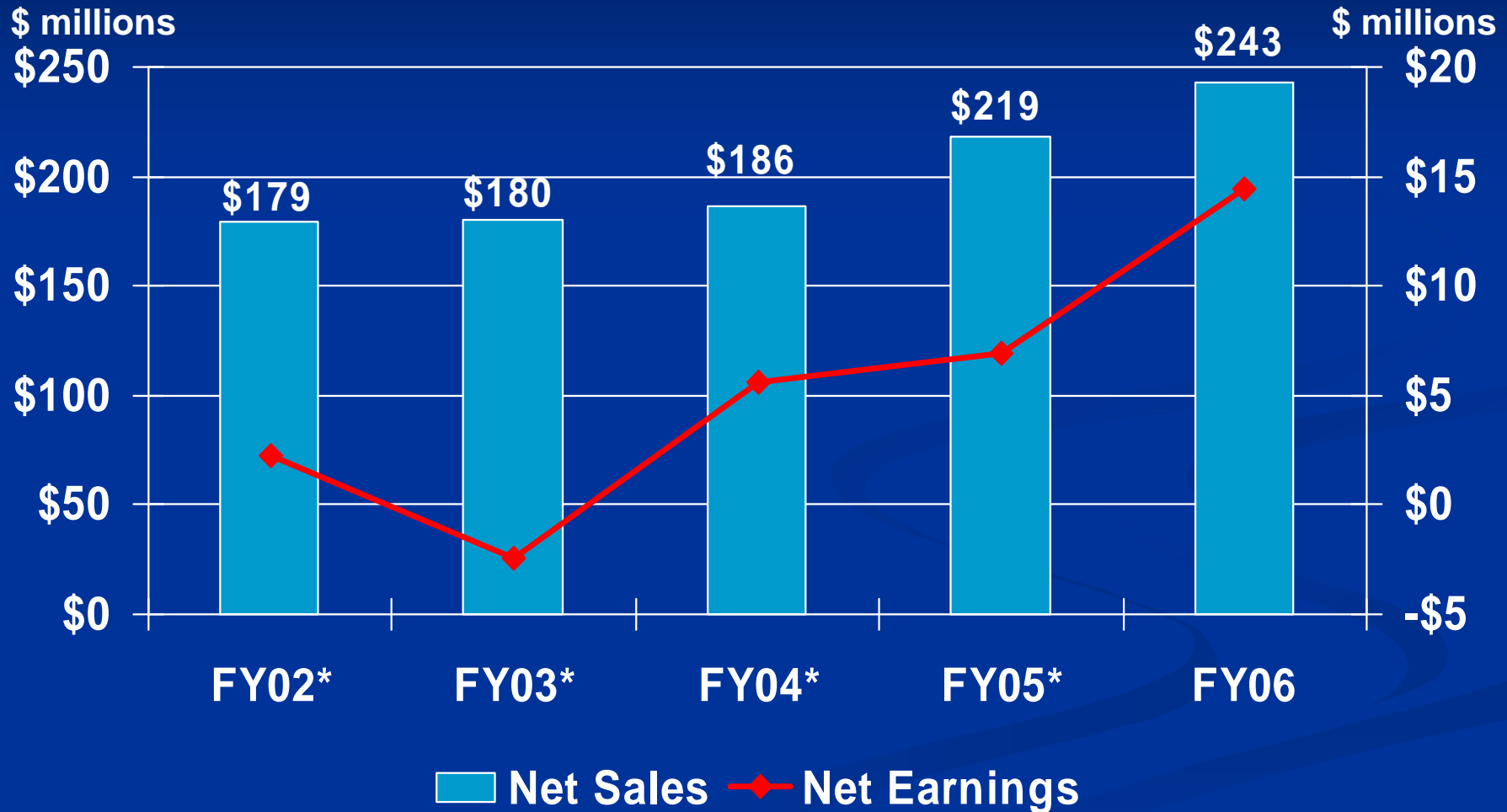
# Safe Harbor Statement

This presentation contains statements that are forward-looking within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on management's current expectations that are based on assumptions that are subject to risks and uncertainties. Actual results may vary because of variations between these assumptions and actual performance. Investors are referred to Twin Disc's fiscal year 2006 Annual Report and Form 10-K, "Management's Discussion and Analysis of Financial Condition and Results of Operations - Forward-Looking Information," which outlines certain risks regarding the Company's forward-looking statements. Copies of the Company's SEC filings may be obtained from the SEC, and are available on Twin Disc's web site ([www.twindisc.com](http://www.twindisc.com)), or by request from the Investor Relations department at the Company.

# Corporate Profile

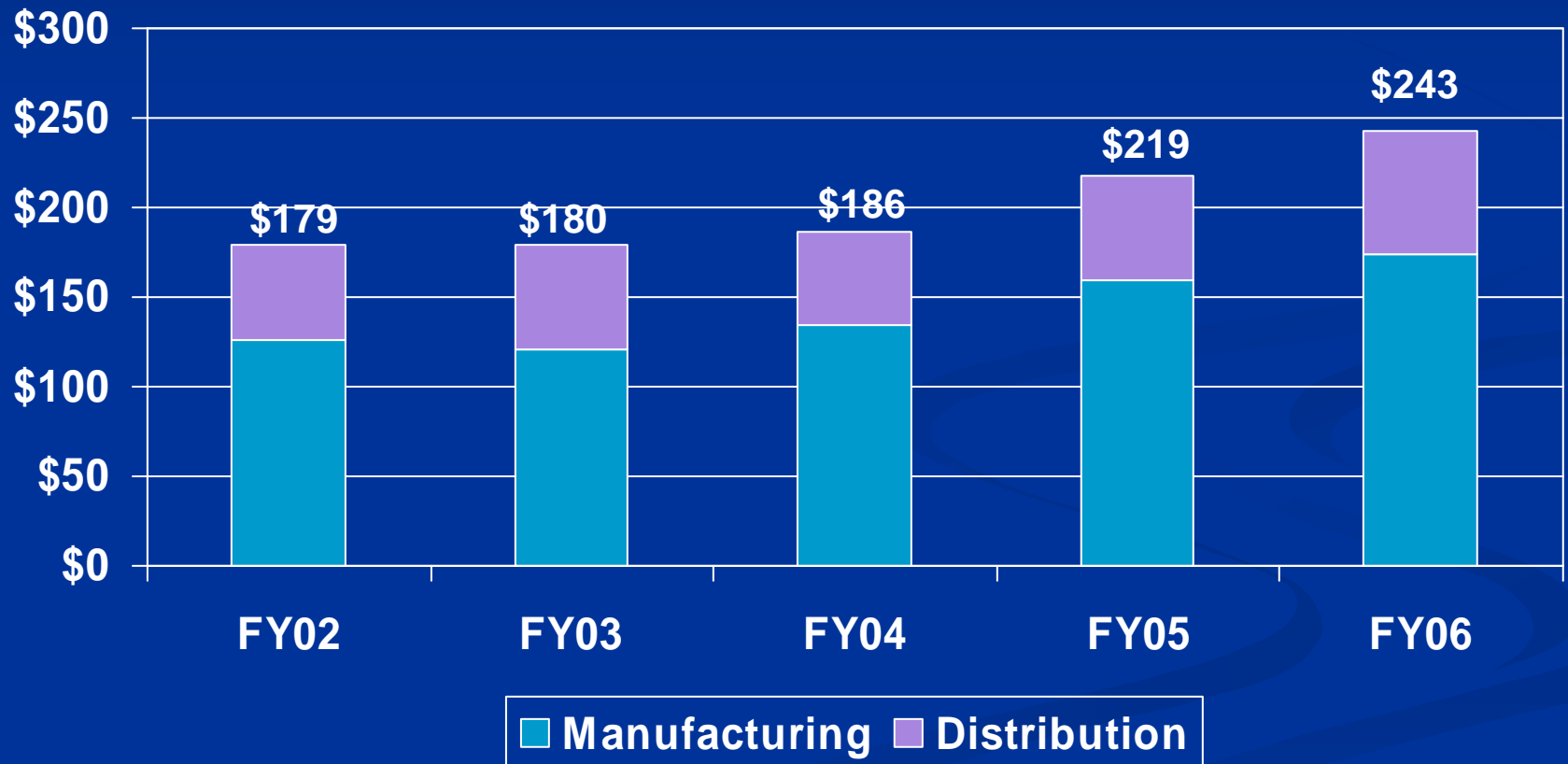
- Two Major Business Segments
  - Manufacturing: US, Europe (& Japan)
  - Distribution & Service: 100+ Locations
- Serving Global Markets. . .
- . . . And A Worldwide Customer Base

# Net Sales and Net Earnings

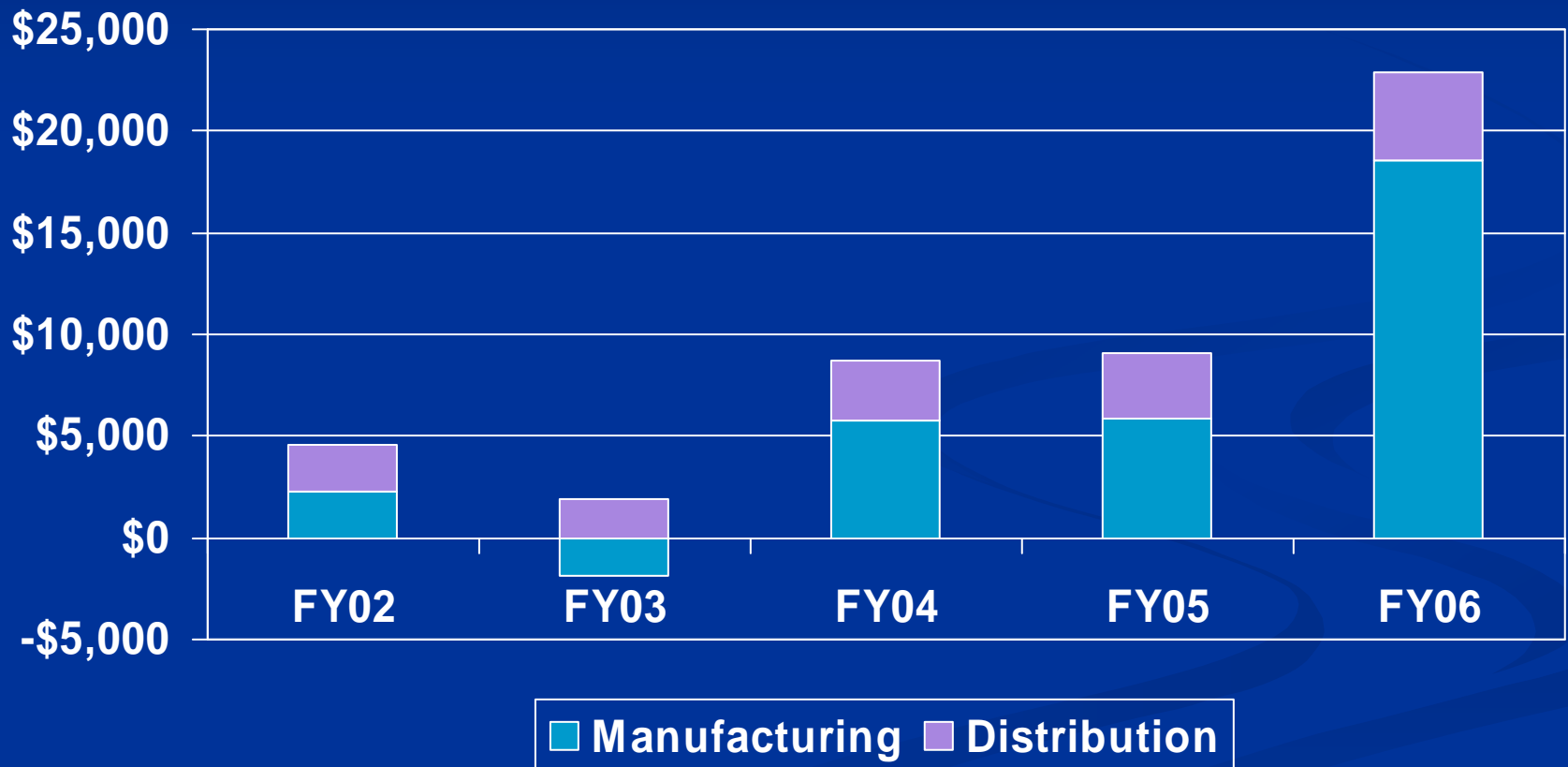


\* Net Earnings, as restated.

# Net Sales By Segment



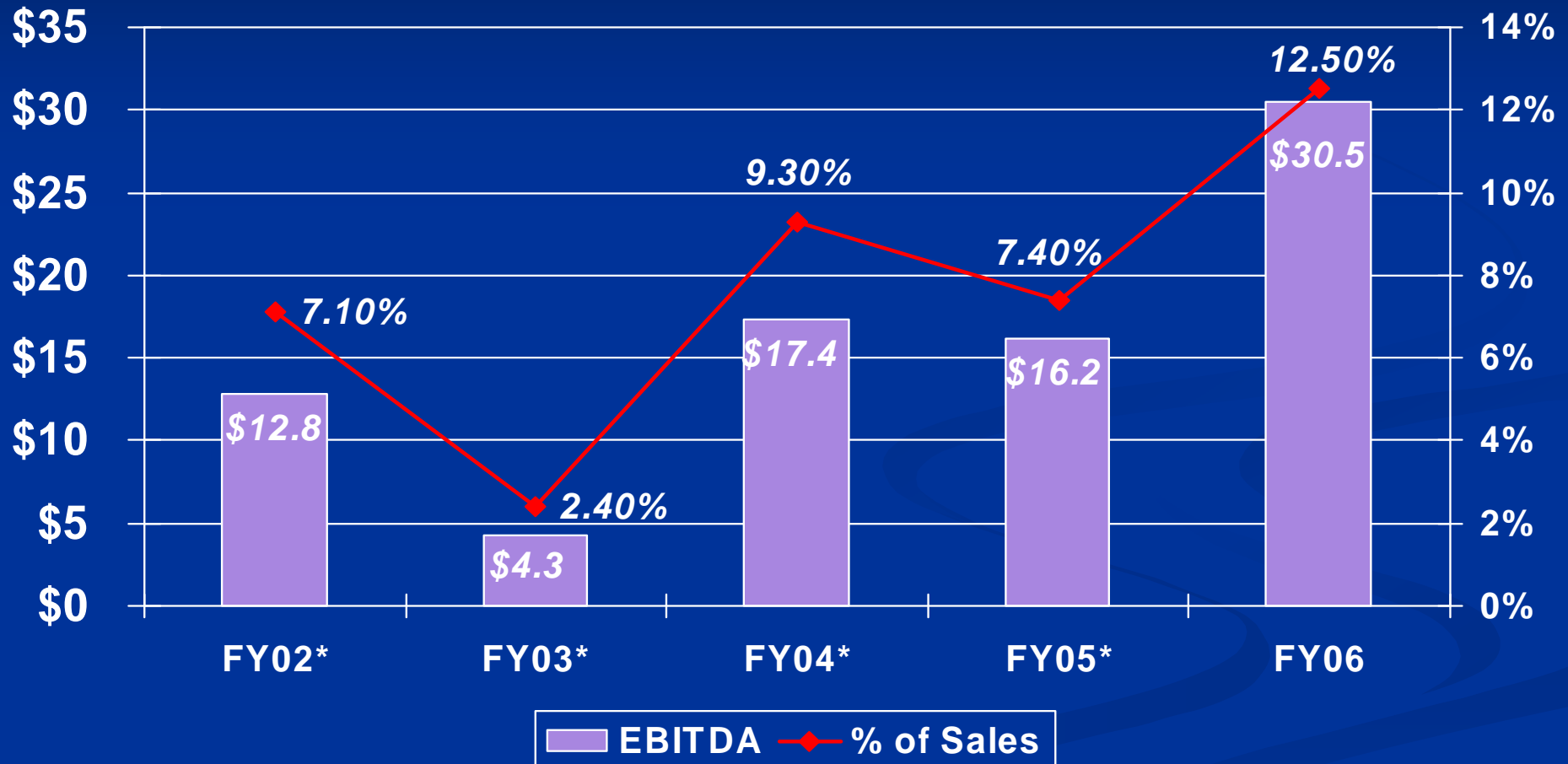
# Net Earnings (Loss) By Segment (Before Corporate Expense)



# EBITDA

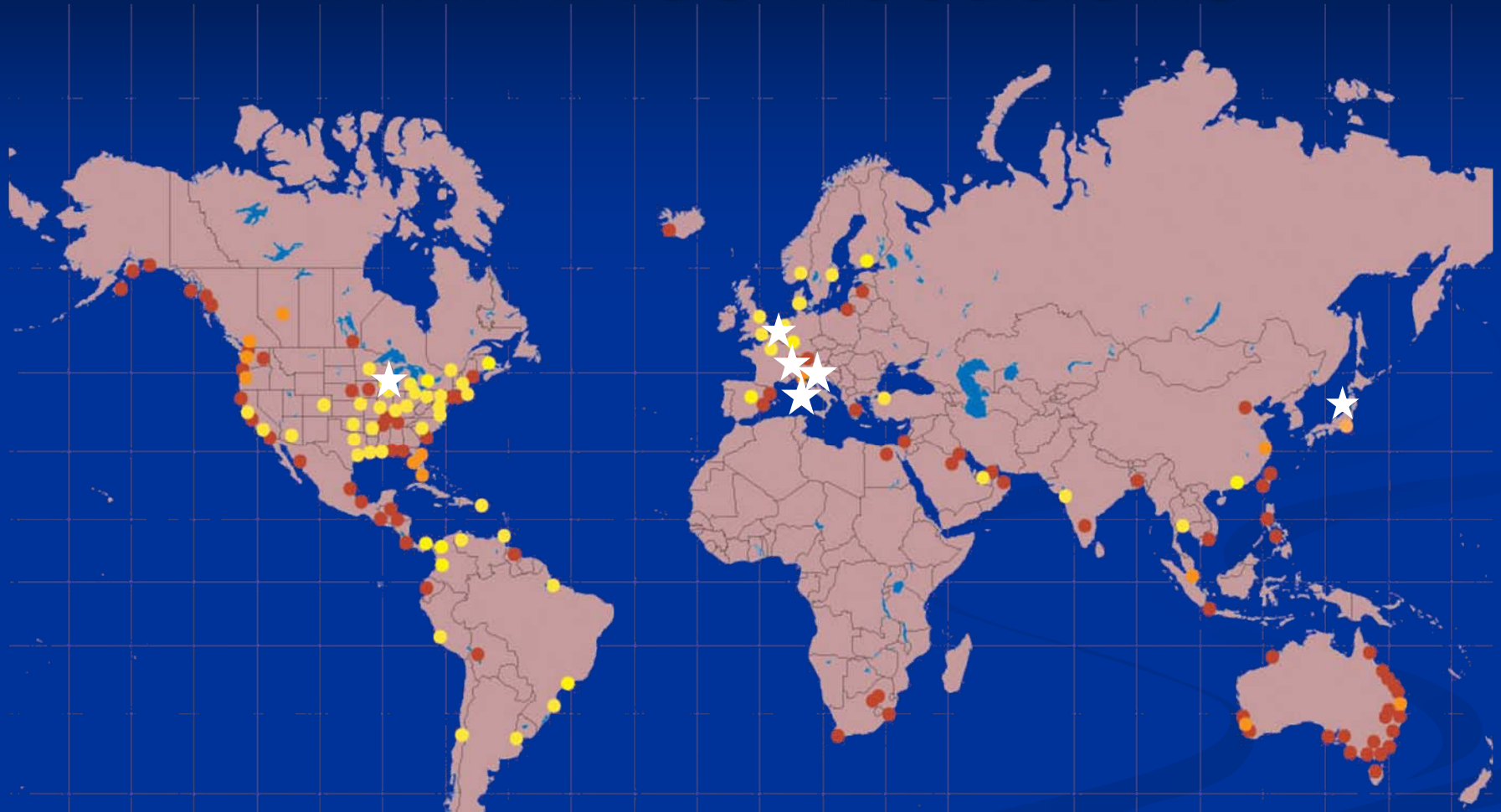
\$ millions

% sales



\* As restated.

# Twin Disc Locations



★ Manufacturing

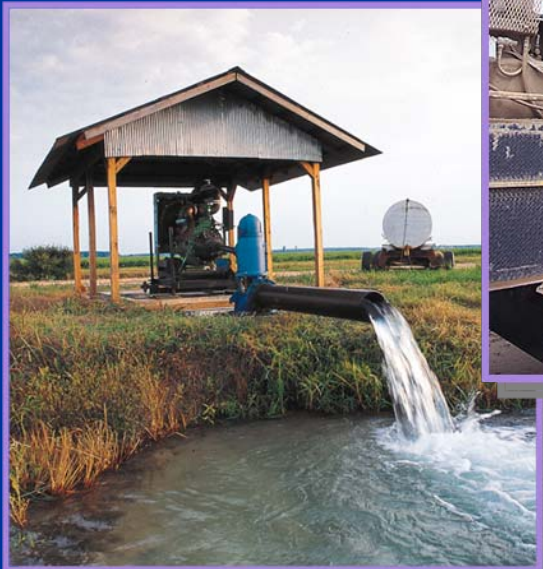
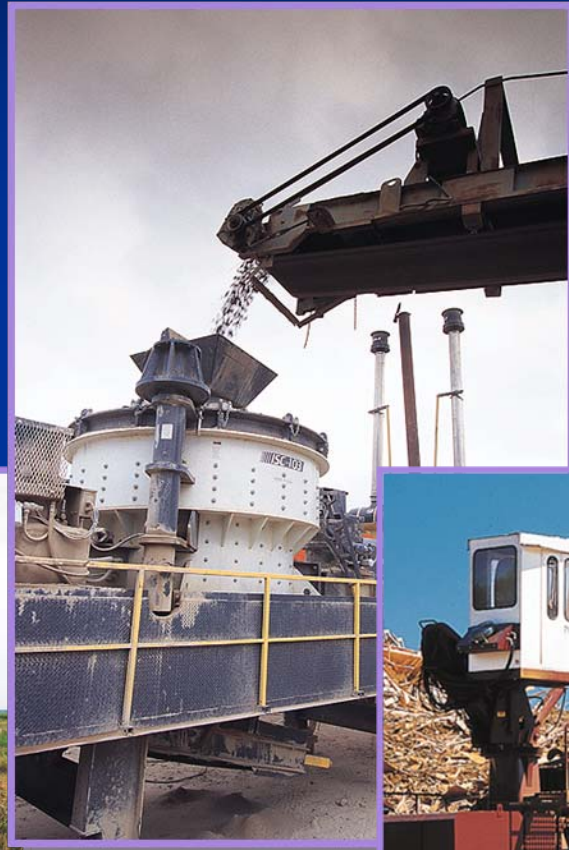
● TDI Distributors

● Indep. Distributors

● Service Dealers



# Industrial Products



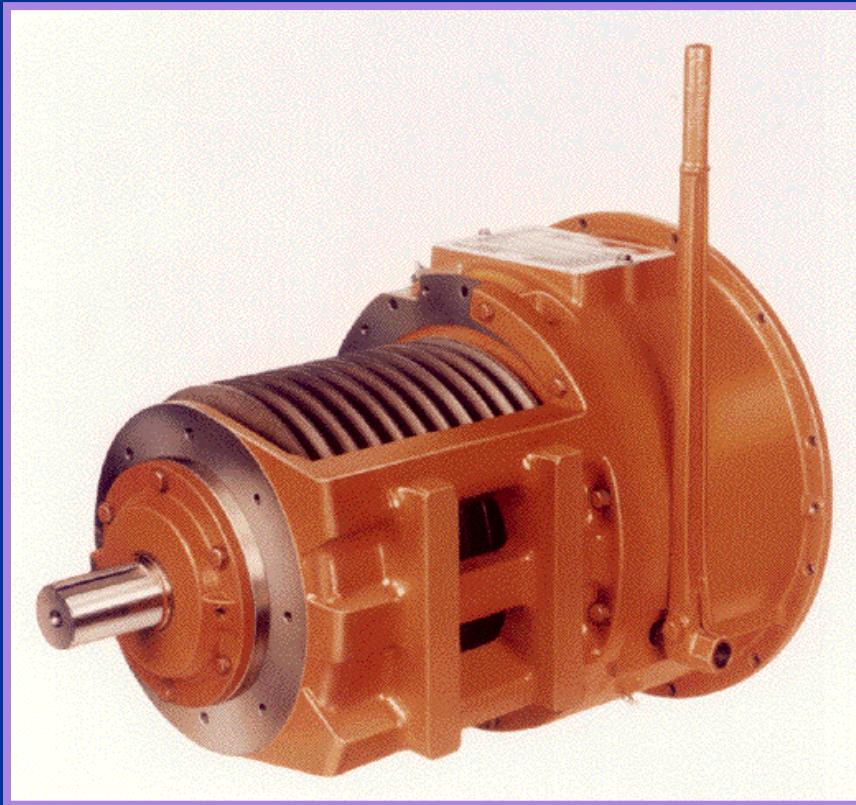
# Industrial Products

Clutches

PTOs

Torque Converters

Variable Speed & Starting Drives



- Target Market: Heavy duty industrial disconnect applications
- Product Line: Mechanical and hydraulic clutches, PTOs & pump mount drives - 100 - 2,500 HP
- Channels: Distribution & OEM
- Competitive Advantages: Market leader; broad product line; quick delivery; global support
- Industry: Mixture of consolidated & fragmented

# Transmission Systems

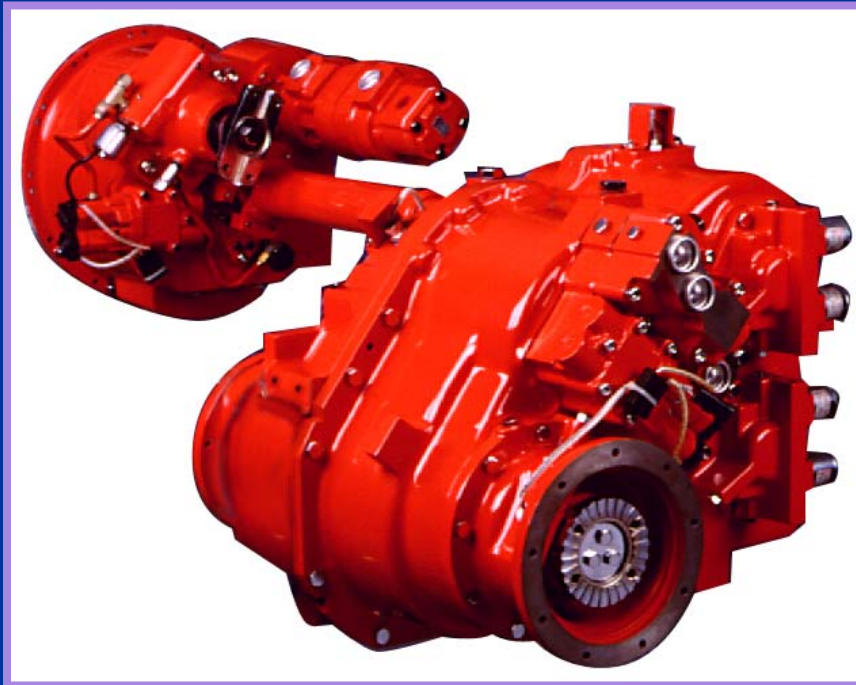


# Transmission Systems

Transmissions

Torque Converters

Electronic Controls



- Target Market: Off-highway and all-terrain vehicles
- Product Line: Niche product offering - 400 to 3,000 HP
- Channel: OEM vehicle builders
- Competitive Advantages: Reliability; applications knowledge; AWD patented biasing; “pump & roll” slipping clutch; electronic controls technology
- Industry: Highly consolidated

# Marine Systems



# Marine Systems

Transmissions

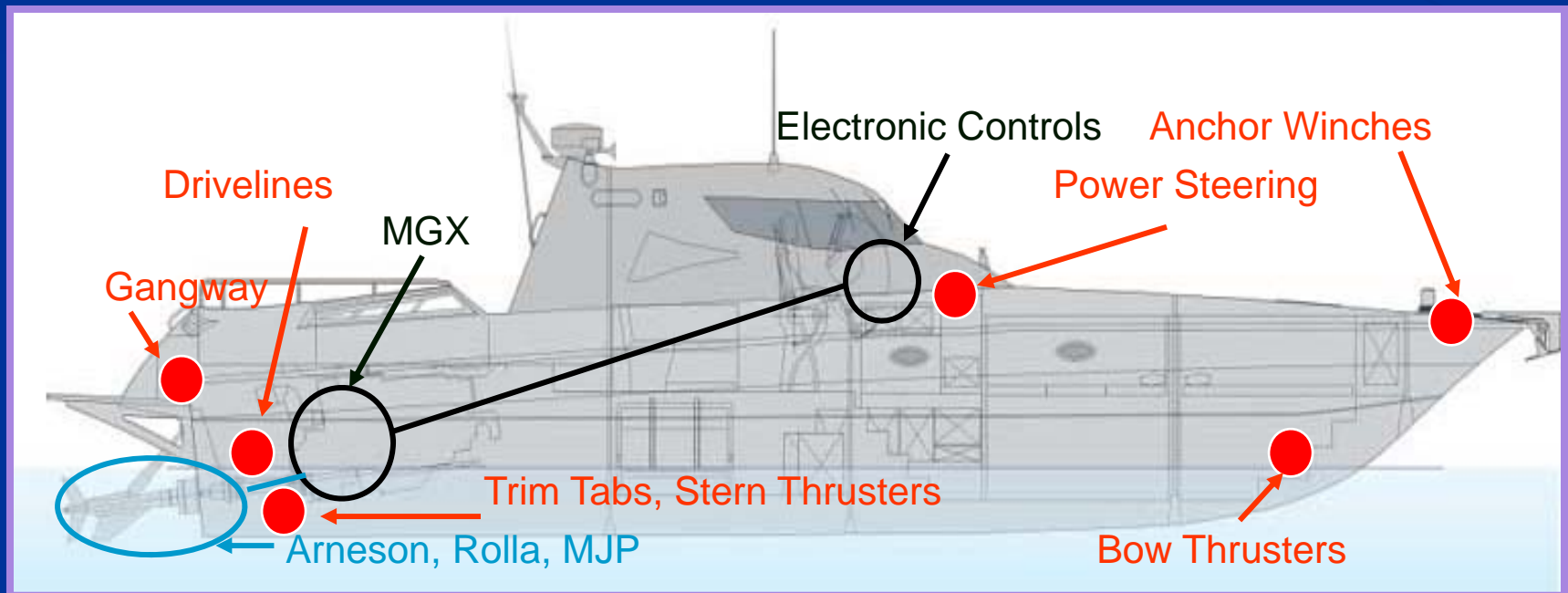
Electronic Controls

Surface Drives

Propellers

MJP Water Jets

Boat Management Systems



# Marine Systems

Transmissions

Electronic Controls

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Boat Management Systems



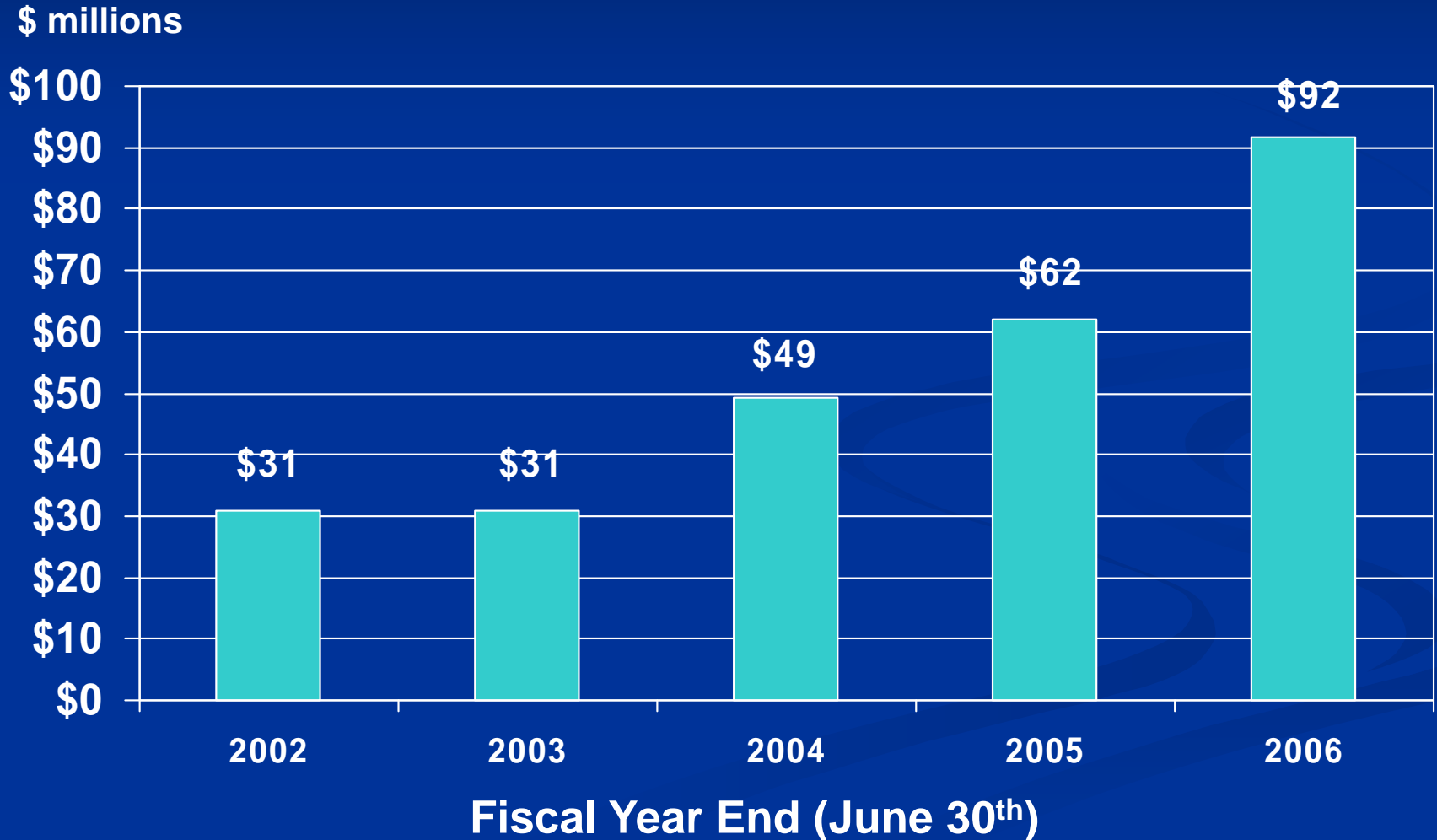
- Target Market: Pleasure, commercial & military boats 20' to 250'
- Product Lines: 7 to 12,000HP
- Channels: OEM engine, distribution & boat builders
- Competitive Advantages: Innovative market leader, CFD design, broad product line, global distribution, 3 manufacturing zones
- Industry: Mixed - consolidating and initial growth

# Looking Ahead



# Six Month Backlog

*(of orders to be shipped in next 6 months)*





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